



Amherst Pierpont Securities
Insurance Portfolio Strategy Conference
The regulatory and political landscape for insurers

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Standard Setters

Evolving International Regulatory Standards

United States



Regional



EUROPEAN COMMISSION



BANK OF ENGLAND PRUDENTIAL REGULATION AUTHORITY



International



IAIS

INTERNATIONAL ASSOCIATION OF INSURANCE SUPERVISORS



AIG

Fragmentation of Industry Participants

Potential for Unlevel Playing Field

G-SIIs

Industry Participants



Non-G-SIIs/ IAIGS

Industry Participants



Non-G-SIIs/ Non-IAIGs

Industry Participants



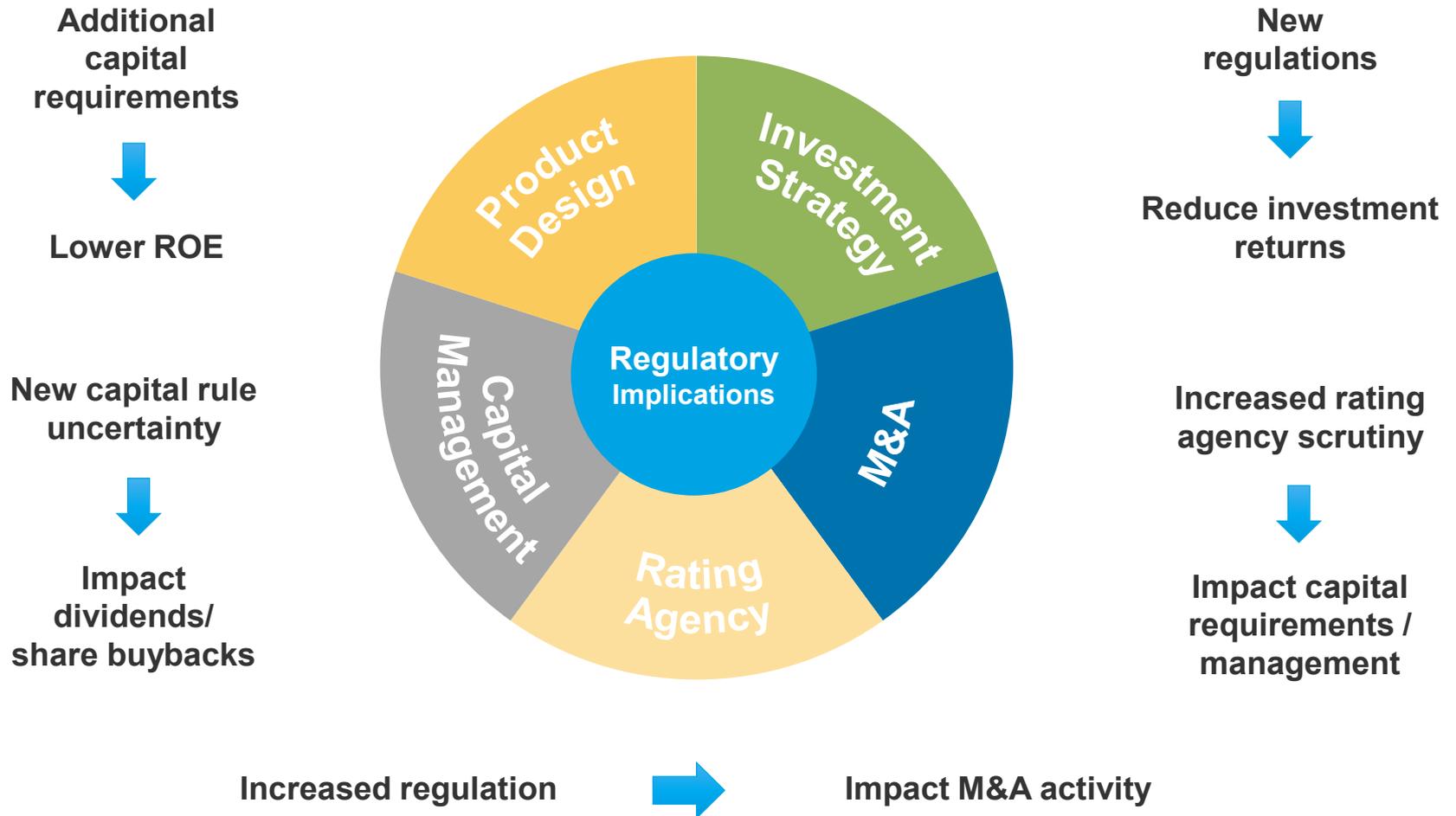
Non-G-SIIs/ Fed Regulated

Industry Participants



Impact of Regulatory Changes

New regulatory bodies | More state regulator scrutiny | Global uncertainty



Conclusions

Market Drivers

- Regulatory Chaos
- Higher Capital Requirements
- Uneven playing field
- Prolonged Low Interest Rate Cycle
- Pressure on Premium Revenue
- Rise of Alternative Capital
- Distribution Pressures

Dynamic M&A Environment

- Share repurchases and Increased Dividend Payments
- Product and Geographic Diversification
- Need to Achieve Scale and Expense Efficiencies
- Market Exits from Certain Regulatory Jurisdictions
- Maximize Returns on Allocated Capital



